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**Manchester City Council  
Report for Information**

**Report to:** Economy Scrutiny Committee – 22 October 2014

**Subject:** Environmental Sustainability Subgroup; work programme for response to recommendations; October 2014 revised version

**Report of:** Deputy Chief Executive (Growth and Neighbourhoods)

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**Summary**

In June and September 2014 proposed work programmes were presented to Neighbourhoods and Economy Scrutiny Committees, setting out how the recommendations in the final report of the Environmental Sustainability Sub-group were proposed to be addressed. Further to the discussion at the September 2014 meeting of Economy Scrutiny Committee, this paper provides a revised work programme.

The below work programme forms part of the Council's wider programme of environment and climate change activity, as set out in the *Manchester City Council Climate Change Action Plan 2014/15 to 2016/17*. An interim progress report against this plan was presented to Neighbourhoods Scrutiny in August 2014, with a full progress report scheduled to be presented to Neighbourhoods Scrutiny in February 2015, as part of the forthcoming *Manchester City Council Climate Change Action Plan 2015/16 to 2017/18*.

**Recommendations**

Members are recommended to:

1. Agree the proposed work programme for taking forward the recommendations of the Environmental Sustainability Sub-group, as set out in Appendix 1, and invite a progress report in March 2015.
2. Note that elements of this work programme form part of the Council's wider programme of environment and climate change activity, as set out in the *Manchester City Council Climate Change Action Plan 2014/15 to 2016/17*. And that relevant actions in this work programme will inform the development of the *Manchester City Council Climate Change Action Plan 2015/16 to 2017/18*, which is scheduled to be presented to Neighbourhoods Scrutiny Committee and the Executive in February 2015.
3. Note that elements of this work programme form part of the citywide programme of climate change activity, which is set out in the city's climate change action plan, *Manchester: A Certain Future (MACF)*. And that relevant actions will be delivered by the MACF Steering Group, working with partners and stakeholders across the city.

**Wards Affected:** All

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**Background Documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Reports to the Environmental Sustainability Sub-group August 2013 to January 2014, Manchester City Council

Manchester Community Strategy Refreshed Strategic Narrative, report to Manchester City Council Executive, February 2014, Manchester City Council

Manchester City Council Climate Change Action Plan 2014/15 to 2016/17, report to Neighbourhoods Scrutiny Committee, February 2014, Manchester City Council

Environmental Sustainability Sub-group final report to Neighbourhoods and Economy Scrutiny Committees, March 2014, Manchester City Council

Environmental Sustainability Sub-group; work programme for response to recommendations, report to Neighbourhoods and Economy Scrutiny Committees, June 2014, Manchester City Council

Manchester City Council Climate Change Action Plan: 2013/14 CO2, report to Neighbourhoods Scrutiny Committee August 2014, Manchester City Council

Environmental Sustainability Sub-group; revised work programme for response to recommendations, report to Neighbourhoods and Economy Scrutiny Committees, September 2014, Manchester City Council

## **1. Background and Introduction**

1.1 At their June 2012 and May 2013 meetings members of the Economy Scrutiny considered a range of reports relating to Manchester's low carbon economy. The committee agreed to establish a dedicated Environmental Sustainability sub-group to explore the issues raised in further detail, with a view to reporting back to Economy Scrutiny in due course.

1.2 The Environmental Sustainability sub-group met from August 2013 to January 2014, and presented its final report to the Economy and Neighbourhoods Scrutiny Committees in March 2014.

1.3 It was agreed that a report would be considered looking at how each of the recommendations would be taken forward throughout 2014/15. A proposed work programme was presented to Economy and Neighbourhoods Scrutiny Committees in June 2014 and a revised version presented to the September 2014 meetings. This report has been produced to address comments made at the September 2014 meetings and provides an updated October 2014 version. Officers have worked with the Chair of the Environmental Sustainability Sub-group and the Executive Member for the Environment to ensure that this revised work programme adequately addresses the issues raised by the Economy Scrutiny Committee.

## **2. Policy and Strategic Context**

### **Manchester Strategy 2015-25**

2.1 In February 2013 a new strategic narrative for the Community Strategy was approved by the Council's Executive Committee, restating the commitment to the above vision, and setting out the key challenges, opportunities and priorities for the city. This narrative was developed through a process of wider engagement, designed to ensure that the final document would accurately reflect the broad and interconnected priorities that the city and its stakeholders will collectively take forward, in order to achieve the vision.

2.2 Building on this strategic narrative work is now underway to establish a new Community Strategy, a 'Manchester Strategy', setting out the city's priorities and vision to 2025. Led by the Manchester Leaders Forum, which is chaired by the Leader of the Council, the strategy will describe the city's continuing objective to achieve sustainable economic growth, integrated with and as a key enabler to continue to deliver improvements in the city's ability to unlock the potential of our communities and create vibrant, pleasant and safe neighbourhoods where people want to live and work.

2.3 The strategy will also reflect how the continued growth of the city will be delivered with environmental sustainability at its core, recognising the inherent resource and carbon efficiency of cities and the opportunities for ongoing innovation and culture change to drive yet higher levels of environmental performance. The city's climate change action plan, *Manchester: A Certain Future* (MACF), will be a key consideration in the development of the strategy, setting out how Manchester's

wider aims for sustainable economic growth and people and public sector reform can support and be supported by the delivery of MACF.

2.4 A successful Manchester Strategy will be one that clearly reflects the priorities of the city and its relationship with the wider Greater Manchester, national and international landscape, and is supported by those organisations and individuals who are best-placed to drive forward its delivery. The Manchester Leaders Forum, which brings together leaders from across the city, are overseeing the development of the Manchester Strategy and will ensure that a shared and coherent strategy can be established, with full engagement across Manchester and Greater Manchester stakeholders and partners.

### ***Manchester: A Certain Future***

2.5 The chair of the MACF Steering Group, Gavin Elliott, is a member of the Manchester Leaders Forum, working with the Council and partners to ensure that the city's climate change objectives are embedded as part of the Manchester Strategy. Among the key inputs to the process is research by the Centre for Local Economic Strategies to look at further defining the 'Low Carbon Economy' objective in MACF, identifying appropriate policy interventions to achieve the definition, and a set of indicators for measuring progress.

### **Manchester City Council Climate Change Action Plan**

2.6 Within the above context, the City Council has set out its commitment to contribute towards the delivery of MACF, recognising it is one of the key stakeholders in the city's collective commitment to deliver the ambitious ten-year plan. In February 2014, the Council agreed to introduce a new rolling three-year approach to climate change action planning. This approach is designed to ensure that there is the required time to enable the Council to develop and implement the large-scale interventions that are needed to ensure the Council can fulfil its commitment to reduce its own emissions, as well supporting the delivery of MACF.

2.7 The Manchester City Council Climate Change Action Plan 2014/15 to 2016/17 sets out 34 specific actions, and the commitment to report annually on progress and to update the plan for the coming three-year period. The plan recognises the key role that the Council can play as a policy-maker, working to encourage and enable stakeholders to contribute towards the delivery of MACF, as part of a collective citywide effort.

## **3. Environmental Sustainability Recommendations: October 2014 revised work programme**

3.1 A revised work programme has been produced which provides further clarity on how and where the proposed action will make a difference in terms of the actions of the City Council, the MACF Steering Group, and more broadly stakeholders and partners across the city. It also intends to demonstrate how the impact of the proposed action will be measured, particularly in relation to the Council's Climate Change Action Plan, and the citywide climate change action plan, Manchester: A Certain Future.

3.2 Specifically information has been provided for each recommendation on:

- Where will the outputs of the proposed action be seen?
- How will the outcomes and impact be measured / contribution to existing target
- Scope of activity and impact (MCC/ Citywide/ GM)

3.3 The revised proposed work programme is provided at Appendix 1.

**Appendix 1 – Environmental Sustainability Sub-group: Revised Proposed Work Programme; October 2014**

No	Recommendation	Intended outcome and impact	Proposed action to realise intended outcome	Proposed milestone & timescales	Lead responsibility (MCC/ MACF/ GM) and lead contact	Progress to date	Where will the outputs of this action be seen?	How will the outcomes and impact be measured / contribution to existing target	Scope of activity and impact (MCC/ Citywide/ GM)
<b>The Manchester Strategy, sustainable growth, low carbon economy and measuring progress</b>									
1.	When the Community Strategy is reviewed, more consideration is given of what makes for “good growth” for Manchester. To include the support and advice from local experts and interest groups such as the CLES (Centre for Local Economic Strategies), CRESC (Centre for Research on Socio-Cultural Change), the Tyndall Centre, Steady State Manchester and MERCi (Manchester Environmental Resource Centre initiative).	That one of the core underlying principles of the strategy is sustainable growth, with clear benefits for the local economy, Manchester residents, and the local and global environment.  The Strategy will include integrated objectives for economic, social and	The MLF <sup>1</sup> oversee the development of a Manchester Strategy 2015-25 with the involvement of a broad range of the city’s partners and stakeholders, and with public consultation to enable all stakeholders to contribute.  Ensure that the objectives of MACF are embedded in the Manchester Strategy through the involvement of	September-November 2014: MLF Strategy Discussion Forums; outline strategy development; CLES low carbon economy research undertaken  December 2014-March 2015: further MLF engagement and consultation;	MCC  Jessica Bowles, Head of Policy, Partnerships and Research, MCC	MLF workshops held, including input from CLES and a focus on the low carbon economy. Further workshops for members of the Forum will take place in October and November 2014 to support preparation of the strategy.	Manchester Strategy.  Annual State of the City reports.	Manchester Strategy performance management framework.	Citywide

<sup>1</sup> Manchester Leaders Forum

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		environmental improvement.	<p>the chair of the MACF Steering Group, as a member of the Manchester Leaders Forum. Inclusion of key inputs to the strategy's evidence base, including the low carbon economy research by CLES.</p> <p>Establish a performance management framework to enable measurement of progress against the strategy's objectives. Report data publicly to enable progress to be monitored on an ongoing basis.</p>	<p>draft strategy development</p> <p>May-June 2015: public consultation</p> <p>August 2015: Strategy finalised.</p>					

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2.	To recommend work is undertaken to measure Manchester's "good growth", linked to the work to be undertaken under recommendation 1. To include support, advice and input from local experts and interest groups such as CLES (Centre for Local Economic Strategies), CRESC (Centre for Research on Socio-Cultural Change), the Tyndall Centre, Steady State Manchester and MERCi (Manchester Environmental Resource Centre initiative).	To be addressed as part of action under recommendation 1.	To be addressed as part of action under recommendation 1.	As recommendation 1.	As recommendation 1.	As recommendation 1.  A set of indicators for measuring progress against MACF has been published in the MACF Annual Report 2014. It is available from: <a href="http://www.manchesterclimate.com">www.manchesterclimate.com</a>	As recommendation 1.	As recommendation 1.	As recommendation 1.
3.	That follow up work includes consideration of the economic impact of the green industry, including sustainable energy and the jobs	An understanding of the economic impact and potential of the green industry	CLES research is undertaken on defining a Manchester low carbon economy, suggested	As recommendation 1.	As recommendation 1.  MACF Steering	Existing research by Enworks is currently publicly available,	As recommendation 1.  In MACF 2015-20,	As recommendation 1.  Through the indicators to	Citywide



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	market.	<p>is established and included as part of the CLES low carbon economy research.</p> <p>To be included as part of the action under recommendation 1.</p>	<p>indicators for measuring progress towards this objective, and suggested policy interventions.</p> <p>For this research to form part of the evidence base for the Manchester Strategy, and for it to be included as part of the action under recommendation 1.</p>		Group; Low Carbon Economy Lead	<p>setting out the size of the low carbon and environmental goods and services (LCEGS) sector and its potential for growth in Greater Manchester, and its individual districts.<sup>2</sup></p> <p>This research will be incorporated as part of the CLES low carbon economy research, which is</p>	which will include a definition of a Manchester 'low carbon economy' and indicators for measuring progress against this objective.	be included as part of MACF 2015-20 and specifically the 'Low Carbon Economy' objective.	

<sup>2</sup> <http://www.enworks.com/ESTA-project-outcomes>

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						currently underway.			
4.	To recommend that when Economy Scrutiny Committee considers how local people benefit from economic success, environmental benefits are included.	The performance management framework for the Manchester Strategy, set out under recommendation 1, to be publicly available to enable ongoing monitoring of progress against the strategy's objectives. For progress to be able to be considered by Economy Scrutiny Committee, and any other	Include data on economic and environmental performance as part of the performance management framework set out under recommendation 1.  Report data publicly to enable progress to be monitored on an ongoing basis.	As recommendation 1.	As recommendation 1.	As recommendation 1.	As recommendation 1.	As recommendation 1.	Citywide

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		relevant groups.							
<b>Ward level activity</b>									
5.	To recommend that the Environmental Strategy team lead on influencing officers to consider environmental matters in all relevant decisions through ward coordination.	Measureable environmental benefits and outcomes are achieved through those activities developed and delivered at ward level, instigated through ward level plans and decision-making.	Produce a guidance document for Manchester ward coordinators and ward members, to enable them to include environmental objectives in ward plans from March 2015.  Environmental knowledge also raised through the actions under recommendations 6 and 8.	October 2014 – guidance document circulated to ward members and ward coordinators  October 2014 onwards – briefings included as part of Carbon Literacy training for ward members and ward coordinators  March 2015 – ward plans refreshed	MCC  Jonathan Sadler, Environmental Strategy Manager. MCC  Ward councillors and ward coordinators	The guidance document is currently being drafted by Environmental Strategy with input from Regeneration teams.  Also see recommendations 6 and 8.	Ward plans 2015/16, and beyond.	Ward-level indicators to be linked to the MACF indicators, which are contained within the MACF Annual Report 2014; available from <a href="http://www.manchesterclimate.com">www.manchesterclimate.com</a>	Citywide

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				Also see recommendations 6 and 8.					
6.	To recommend that the Environmental Strategy team facilitate workshops for councillors to help them understand how they can make a difference and equip them with the skills and knowledge to work with groups and individuals effectively. For the workshops to include how councillors can use their links to social housing providers and other key partners and practical examples of changes that can be made.	Councillors gain sufficient skills and knowledge to enable them to work with local stakeholders and partners to develop and deliver environmental activities and achieve measureable environmental benefits, as per the intended outcome in recommendation 5.	Provide Carbon Literacy training to 60 councillors by end-December 2014 and the remaining 36 during 2015.	December 2014 – Carbon Literacy completed by 60 councillors  June 2015 – Carbon Literacy completed by 96 councillors	MCC  Jonathan Sadler, Environmental Strategy Manager. MCC	16 councillors trained fully in Carbon Literacy.  22 councillors have attended the face-to-face workshop sessions, and now need to complete their e-learning.  2 councillors have completed their e-learning but have yet to attend a face-to-face workshop.	MCC Climate Change Action Plan 2015/18	Number of Councillors trained in Carbon Literacy.  This indicator is based on the commitments in the MCC Climate Change Action Plan 2014/17, specifically action number 3, 'Behaviour Change and Carbon Literacy training programme'.	MCC and citywide

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			<p>Work with external partners to establish an Eco Neighbourhoods programme to provide enhanced support to councillors that builds on Carbon Literacy training and the action under recommendation 4, to enable them to work with local communities and key partners.</p>	<p>October 2014 – Eco Neighbourhoods delivery structures established</p> <p>December 2014 – funding applications submitted for first phase of delivery</p> <p>March 2015 – funding secured for first phase of delivery</p>	<p>MACF Steering Group</p> <p>Jonathan Sadler, Environmental Strategy Manager, MCC (on behalf of the MACF Steering Group)</p> <p>MACF Steering Group Culture Change Lead</p>	<p>Eco Neighbourhoods concept developed by the City Council, Manchester Green Leaders (Manchester-based environmental voluntary and community organisations), and the University of Manchester.</p> <p>Work is currently underway to establish the required structures to develop and</p>	<p>MACF 2015-20 and MACF Steering Group minutes, which are available from <a href="http://www.manchesterclimate.com">www.manchesterclimate.com</a></p>	<p>The number of Eco Neighbourhoods projects.</p> <p>Through the indicators to be developed in relation to the MACF ‘culture change’ objective, which will be included in MACF 2015-20.</p>	<p>Citywide</p>

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						deliver the programme, including securing funding.			
7.	To recommend that councillors carry out an audit of all the work, projects and schemes in their wards on environmental and climate change action. To work with key local organisations such as social housing providers to do this. To recommend that the workshops for members should be used to support members in this.	Councillors are provided with guidance and access to support to enable them to work with local stakeholders and partners to develop and deliver environmental activities and achieve measureable environmental benefits, as per the intended outcome in recommendations 5 and 6.	Building on the actions under recommendations 5 and 6, that Councillors work with key local organisations to carry out an audit of all the work, projects and schemes in their wards on environmental and climate change action.	Subject to councillors' priorities.  The delivery of an audit could be an action in a ward plan, or could be produced as part of the process to establish a ward plan, subject to resources and councillors' priorities.	MCC  Ward councillors and ward coordinators	The guidance referenced under recommendation 5 will contain information on carrying out an audit and the support available.	Ward Plans 2015/16, and beyond.	Subject to actions selected for individual ward plans, indicators to be linked to the MACF indicators, in the MACF Annual Report 2014; available from <a href="http://www.manchesterclimate.com">www.manchesterclimate.com</a> .	Citywide

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8.	To circulate the CLASP (Climate Change Local Area Support Programme) Member Briefing Pack to all councillors.	N/A	Action complete  The briefing pack is available to download from <a href="http://www.claspinf.org/resources">http://www.claspinf.org/resources</a>	Action complete	Action complete	Action complete	Ward plans 2015/16, and beyond.	As recommendations 5 to 7.	MCC and citywide
<b>Food</b>									
9.	To recommend that, once Neighbourhoods Scrutiny Committee had looked at the sustainable food growth report, Economy Scrutiny Committee considers looking at the poverty and economic aspects of sustainable food growing.	That progress in relation to the Manchester Food Board priorities are reported publicly. The five priorities are taken from the Motion to Council in January 2014 and are: health and takeaways; food waste; food poverty; food procurement, and; the	A progress report on the work of the Manchester Food Board to be presented to Economy and/or Scrutiny Committees in March 2015. That the committees consider which of the five priorities are most appropriately considered by which committee.	March 2015 – Manchester Food Board progress report to Neighbourhoods and/or Economy Scrutiny Committees	MCC  Sonia Andrade, Public Health Manchester	The Food Board was formally established in March 2014, following a motion to Council in January 2014. It is chaired by Councillor Rabnawaz Akbar with membership made up of a number of organisations and individuals	March 2015 Neighbourhoods and/or Economy Scrutiny Committees	Progress against the five Food Board priorities to be provided in the report to March 2015 Neighbourhoods and/or Economy Scrutiny Committees.	Citywide

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		economic aspects of food growing.				from across the Manchester food industry.			
<b>Planning policy</b>									
10.	To recommend that environmental policies are strengthened through the Council's planning process.	That the Council works within the framework of the National Planning Policy Framework to use its local planning powers to establish and implement local planning policies that deliver measureable environmental benefits.	Propose to the Council's Executive that Manchester's Local Plan (including the Manchester Core Strategy 2012-27) is reviewed and updated, with work commencing in 2014/15.  Subject to Executive approval, it is proposed that the Local Plan will be refreshed through a formal statutory process that will begin in 2014/15. This	November 2014 – report to the Council's Executive  Further milestones subject to decision of the Council's Executive.	MCC  Richard Elliott, Policy, Partnerships and Research	The current Local Plan contains a number of policies designed to contribute towards the Council's environment and climate change objectives. It is available from <a href="http://www.manchester.gov.uk">www.manchester.gov.uk</a>	The revised Local Plan, subject to the decision of the Council's Executive.	Indicators to be developed as part of the review of the Local Plan, subject to the decision of the Council's Executive.	MCC and citywide



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			process will include an assessment of the opportunities to strengthen planning policies to deliver improved environmental outcomes.						
<b>Procurement</b>									
11.	To recommend that the Council continues to include environmental considerations when selecting a supplier, through the implementation of its Sustainable Procurement Policy. And that the impact of the policy is reviewed and that it is updated as required.	That the Council's procurement activities are delivered according to a publicly available Sustainable Procurement Policy and that the economic, social and environmental benefits are measured.	The Council's Sustainable Procurement Policy is reviewed and updated, in line with best practice work being undertaken by the Association of Greater Manchester Authorities (AGMA) to establish a Social Values Evaluation Framework for procurement	December 2014 – report to Finance Scrutiny setting out the proposed plan to review and update the Council's Sustainable Procurement Policy.	MCC  Ian Brown, Head of Corporate Procurement	The Council has an existing Sustainable Procurement Policy, which includes provision for a 10% weighting for sustainability criteria in all tenders. The policy is available from <a href="http://www.manchester.gov.uk">www.manchester.gov.uk</a>	December 2014 report to Finance Scrutiny, which will include the timetable for updating the MCC Sustainable Procurement Policy.  MCC Climate Change	Indicators to be developed as part of the updated MCC Sustainable Procurement Policy. The indicators will help to monitor progress against the 'MCC Indirect CO <sub>2</sub> emissions' section of the	MCC

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		<p>That this builds on progress to date, including the Council being awarded the Department for Business Innovation and Skills' award for 'Best Council to do Business With', in September 2013, in recognition of procurement practices that have been designed to support local businesses, create jobs and apprenticeships , achieve environmental benefits, and to</p>	<p>activities.</p>			<p><a href="http://ster.gov.uk">ster.gov.uk</a></p> <p>The Council's Head of Corporate Procurement is currently working with AGMA to establish a Social Values Evaluation Framework for procurement activities by AGMA and the ten local authorities, in order to deliver measurable economic, social and environmental benefits through</p>	<p>Action Plan 2015/18.</p>	<p>MCC Climate Change Action Plan.</p>	

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		maximise the retention of money in the local economy.				procurement.			
12.	To recommend that the Economic Development Unit, Corporate Procurement, Environmental Strategy and other relevant departments continue to implement the Council's Sustainable Procurement Policy, using procurement as a tool to support sustainable economic development, including the achievement of environmental outcomes.	That the Council's procurement activity is used as a tool to support measurable sustainable economic development, including the achievement of environmental outcomes.	This recommendation will be addressed through the action in relation to recommendation 11.	As recommendation 11.	See recommendation 11.	In 2012/13 83% of the Council's spend with its top 300 suppliers was retained in Greater Manchester and 65% within Manchester boundaries.  Also see recommendation 11.	As recommendation 11	As recommendation 11	As recommendation 11
13.	To recommend that the Association of Greater Manchester Authorities (AGMA) and the Greater Manchester Combined Authority (GMCA) work	That AGMA establishes procurement policies to maximise the proportion of	The Council works with AGMA to establish a Social Value Evaluation Framework, as referenced under	As recommendation 11..	As recommendation 11.	A Greater Manchester Social Value Evaluation Framework is currently in	Greater Manchester Social Value Evaluation Framework, which is	Measures to be developed as part of the Greater Manchester Social Value	GM

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	with CLES to determine what proportion of their procurement budget stays within Greater Manchester, and considers revising their procurement policies to maximise this.	their procurement budget that stays within Greater Manchester, and contributes to objectives in the Greater Manchester Strategy for increase economic activity and levels of employment.	recommendation 11. Including sharing of best practice and lessons learned from the implementation to date of Manchester City Council's Sustainable Procurement Policy.			development.	currently in development; milestones to be included in the December 2014 report to Finance Scrutiny.	Evaluation Framework.	
<b>Communication and awareness of the environment and climate change</b>									
14.	To recommend that corporate communications and awareness raising on environmental matters should be improved.	That corporate communications and awareness raising activities are supporting the delivery of the Council's environment and climate change	Deliver corporate communications and awareness raising activities that support the roll-out of Carbon Literacy training and the implementation of low carbon plans	October 2014 – Carbon Literacy training to have been offered to all Town Hall Extension staff  October 2014 – Project Odysseus	MCC  Jessica Bowles, Head of Policy, Partnerships and Research	The Council's corporate communications currently include ongoing communications through the staff intranet and	Council communications, including emails, intranet and posters.  MCC Climate	Mechanisms to measure the impact of Carbon Literacy and the associated actions will be developed as part of the	MCC

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		commitments and helping to deliver measureable outcomes.	that are produced through Carbon Literacy.  Establish mechanisms to measure the impact of Carbon Literacy and the associated actions, including reductions in CO <sub>2</sub> emissions and reductions in paper use.	begins monitoring energy data and engagement of staff on trial floors of the Town Hall Extension.  December 2014 – review of Carbon Literacy, lessons learned and design of next phase, including mechanisms for measuring outcomes.  April 2015 – review of data and energy savings for Project		weekly e-bulletins to encourage staff to participate in Carbon Literacy training.  The plans for Project Odysseus have been finalised, and an online tool has been developed for behavioural change monitoring.	Change Action Plan 2015/18.	MCC Climate Change Action Plan 2015/18. This will include using data from Project Odysseus, where possible, and measuring the number of MCC internal environmental campaigns.	

No	Recommendation	Intended outcome and impact	Proposed action to realise intended outcome	Proposed milestone & timescales	Lead responsibility (MCC/ MACF/ GM) and lead contact	Progress to date	Where will the outputs of this action be seen?	How will the outcomes and impact be measured / contribution to existing target	Scope of activity and impact (MCC/ Citywide/ GM)
				Odysseus, and development of next steps.					
15.	To recommend that officers investigate carrying out a campaign to raise awareness of how people can make changes to reduce their impact on the environment. This campaign should link to wider cultural and behaviour change activity by the Council and other key partners such as universities and schools.	That the city's residents and businesses understand the city's environmental priorities and the actions they can take to contribute towards achieving these priorities.	Run a coordinated programme of campaigns to raise awareness of how people can make changes to reduce their impact on the environment.  This work links to work described under recommendations 5, 6 and 7.	October 2014 – review of existing environmental campaigns activity and areas proposed for further development; report to Environmental Strategy Programme Board  February 2015 – details of the coordinated programme of campaigns included in the Council's Climate Change	MCC  Suzanne Grimshaw, Community and Customer Engagement  MACF Steering Group  MACF Communications, Events and Culture Change leads	A range of environmental campaigns are currently underway, including: - Waste and recycling campaign to help reduce levels of residential waste generated and increase levels of recycling - Little Hands Make Big Changes campaign to support schools to	MCC Environmental Strategy Programme Board October 2014.  MCC Climate Change Action Plan 2015/18.  MACF Steering Group events throughout 2014/15 and beyond.  MACF	Activities will contribute to the MACF 'culture change' objective. Indicators to measure progress are currently being developed by the MACF Steering Group lead for Culture Change, and will be included in MACF 2015-20.	MCC and City wide

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				Action Plan 2015/16 to 2017/18; presented to Neighbourhoods Scrutiny Committee and Executive		improve their environmental performance - Green Deal Communities pilot project to encourage domestic energy efficiency works in Levenshulme, Higher Blackley, Northenden and Whalley Range	2015-20		
	<b>Energy policy</b>								
16.	That the Council develops an energy policy which reflects the priorities identified in the investigation.	That the Council establishes a policy framework that will help support, enable and drive the	Review the existing energy related policies to determine if they are adequate to help achieve reductions in Council and	October 2014 – review and options appraisal presented to the Council's Environmental Strategy	MCC  Jonathan Sadler, Policy, Partnerships and Research	A review of the existing policy framework is currently underway. Work is also underway to	MCC Environmental Strategy Programme Board October 2014.	Subject to the decision of the Council's Environmental Strategy Programme Board at the October 2014	MCC and citywide

No	Recommendation	Intended outcome and impact	Proposed action to realise intended outcome	Proposed milestone & timescales	Lead responsibility (MCC/ MACF/ GM) and lead contact	Progress to date	Where will the outputs of this action be seen?	How will the outcomes and impact be measured / contribution to existing target	Scope of activity and impact (MCC/ Citywide/ GM)
		use of low carbon energy, resulting in reductions in Council and citywide CO <sub>2</sub> emissions.	citywide CO <sub>2</sub> emissions and whether an energy policy is necessary to achieve the intended outcomes.	Programme Board; preferred option selected  February 2015 – preferred option, and progress with implementation, included as part of the Council's Climate Change Action Plan 2015/18.		identify best practice from Core Cities, UK local authorities, and international cities.	MCC Climate Change Action Plan 2015/18.	meeting.	
<b>Council decision-making</b>									
17.	To recommend that all Executive reports include consideration of the impact the decision has on the environment.	That consideration is given to the impact that a decision will have on the environment, with a view to minimising negative impacts and	To be considered by the members of the Executive.	The recommendation is under consideration. The target date is January 2015.	MCC  Relevant Executive Members: - Councillor Chappell - Councillor J Smith	The recommendation is under consideration by Executive Members.	Executive reports.	If this recommendation is adopted, measures to be produced through the development of the Manchester Strategy and the	MCC and citywide



No	Recommendation	Intended outcome and impact	Proposed action to realise intended outcome	Proposed milestone & timescales	Lead responsibility (MCC/ MACF/ GM) and lead contact	Progress to date	Where will the outputs of this action be seen?	How will the outcomes and impact be measured / contribution to existing target	Scope of activity and impact (MCC/ Citywide/ GM)
		maximising positive environmental benefits, wherever possible and appropriate.			- Councillor Flanagan			associated performance management framework (see recommendation 1).	
18.	To recommend that the Economy Scrutiny Committee monitor the implementation of these recommendations.	To ensure that the recommendations agreed by the Economy and Neighbourhoods Scrutiny Committees are implemented.	A monitoring report is proposed to be presented to Neighbourhoods and Economy Scrutiny Committees in March 2015.	March 2015 – progress report to Neighbourhoods and Economy Scrutiny Committees (proposed)	MCC  Jonathan Sadler, Policy, Partnerships and Research	As per the above recommendations.	Progress report to Scrutiny March 2015.	Progress report to Scrutiny March 2015.	MCC